

# Gabriele Troilo

Associate Professor



**Knowledge Group:** Marketing

**Research Domains:** Management Control Systems

**Teaching Domains:** Omnichannel strategy, Real Estate Finance, Real Estate Market, Financial Statement Analysis, Digital Innovation

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## Biography

Gabriele Troilo is an Associate Professor at the Department of Marketing at Università Bocconi.

Since 1990, he has been a faculty member of SDA Bocconi in the Marketing Area.

From January 2017 to December 2020, he was the Associate Dean for the Open Market and New Business Division and from January 2021 to November 2022 he has been the Associate Dean for SDA Bocconi Online Learning. He has created, directed and taught in several executive programs such as Basic marketing, Strategic marketing, New product development, Creative marketing, Marketing imagination, Marketing research and Management of marketing information systems. He has been teaching various courses in the Master programs of SDA Bocconi for many years. He has conducted numerous research projects, education programs and consulting projects for major multinationals operating in the food & beverage, mechanics and tool machineries, electrical supplies, publishing and clothing industries, on topics such as strategic marketing, customer insight management, idea generation & new product development, design of marketing units and marketing processes.

His research focuses on many subjects related to the organization of marketing activities and processes, such as: Marketing-Sales integration, Marketing knowledge management and market information management; Creativity and innovation management. His current research addresses the impact of big data and AI on marketing capabilities and processes; the impact of market knowledge dimensions on a company's market performance; marketing in creative industries.

He is the author of several books and articles published by national and international publishers and journals. His latest books include Marketing in Creative Industries (Palgrave, 2015). Some of the academic journals which have published his papers are: the Journal of the Academy of Marketing Science, the Journal of Product Innovation Management, Industrial Marketing Management, Psychology & Marketing, the Journal of Business Research, and Economia & Management. He has been a Visiting Professor at Universidad Autónoma de Barcelona (Spain) and at ESCP-EAP Paris (France), and a Visiting Scholar at Cardiff Business

School (UK) and Georgia Institute of Technology, Atlanta (USA). He has also been Vice President of EMAC (European Marketing Academy, the largest European association of marketing scholars), where he is now a Fellow. He has received several awards for his excellence in teaching and research at Università Bocconi.

Gabriele earned a degree in Business Administration and a Ph.D. in Business administration from Università Bocconi, and an ITP (International Teachers Program) at London Business School. He loves travelling, tasting good food and beverages, listening to good music, and spending time with friends. In 2010, after years of international volunteering, he founded a nonprofit organization supporting projects for children from disadvantaged families in South America, to which he devotes most of his spare time.

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## Articles in Scholarly Journals

### **Do You Really Know The Financial Impacts of Your Digital Transformation?**

BOTTKE, T., D. K. MANOLATOS, G. TROILO, "Do You Really Know The Financial Impacts of Your Digital Transformation?", Harvard Business Review, 20 April 2023

### **How and when do big data investments pay off? The role of marketing affordances and service innovation**

DE LUCA, L. M., D. HERHAUSEN, G. TROILO, A. ROSSI, "How and when do big data investments pay off? The role of marketing affordances and service innovation", Journal of the Academy of Marketing Science, 2021, vol. 49, no. 4, pp. 790-810

### **Linking Data-Rich Environments with Service Innovation in Incumbent Firms: A Conceptual Framework and Research Propositions**

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### **Humanizing a Superhero: An Empirical Test in the Comic Books Industry**

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### **The dual mechanism of sales capabilities in influencing organizational performance**

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### **Marketing della creatività**

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### **Sogno o incubo? Marketing analytics e social media visti dai direttori marketing**

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## **Quando i musei non escludono: strategie di innovazione inclusiva per i musei del XXI secolo**

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## **More innovation with less? A strategic contingency view of slack resources, information search and radical innovation**

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## **Repurchase behavior in the performing arts: Do emotions matter without involvement?**

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## **L'integrazione fra Marketing e Vendite: barriere, meccanismi operativi e risultati**

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## **Organizational drivers of salespeople's customer orientation and selling orientation**

GUENZI, P., L. DE LUCA, G. TROILO, "Organizational drivers of salespeople's customer orientation and selling orientation", *The Journal of Personal Selling & Sales Management*, 2011, vol. 31, no. 3, pp. 269-286

## **Market information approaches, product innovativeness, and firm performance: An empirical study in the fashion industry**

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## **Dispersion of influence between Marketing and Sales: Its effects on superior customer value and market performance**

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## **The joint contribution of marketing and sales to the creation of superior customer value**

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## **Developing marketing capabilities for customer value creation through Marketing–Sales integration**

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### **Imprese vinicole e orientamento al mercato: un connubio da costruire**

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### **Orientamento al mercato e innovazione nei settori creativi. Una ricerca nel settore della moda**

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### **L'esperienza della lettura: una ricerca sui sequel letterari**

CORNA, V., G. TROILO, "L'esperienza della lettura: una ricerca sui sequel letterari", *Finanza, Marketing e Produzione*, 2005, vol. 23, no. 4, pp. 25-50

### **Rovistare nel Passato per Progettare il Futuro: Evidenze da un Campione di Aziende Italiane**

CILLO, P., G. TROILO, "Rovistare nel Passato per Progettare il Futuro: Evidenze da un Campione di Aziende Italiane", *Economia & Management*, 2002, no. 3, pp. 62-63

### **Il ruolo del senso di appartenenza nell'evoluzione dei distretti industriali: una proposta metodologica**

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### **Postmodernità, consumo e marketing dei beni artistici e culturali**

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### **La progettazione dei sistemi informativi di marketing: un approccio marketing-driven**

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### **Creatività organizzativa e generazione di conoscenza: il contributo della teoria dei sistemi informativi**

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### **Evoluzione Socio-Culturale Dei Consumatori E Sviluppo Dei Nuovi Mercati: Il Caso Laboratoires Boiron**

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### **Funzione commerciale e network per l'innovazione di prodotto**

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### **Un nuovo protagonista dello scenario post-industriale: il consumatore collezionista**

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### **Affrontare il Possibile: le mappe cognitive. Approcci di management in condizioni di incertezza**

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### **The evolution of direct marketing in Italy**

OSTILLIO, M. C., G. TROILO, "The evolution of direct marketing in Italy", *Journal of Direct Marketing*, 1996, vol. 10, no. 1, pp. 71-81

### **L'orientamento ecologico di marketing; una scelta etica**

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### **I prodotti biologici Wander-Cèreal: dalla nicchia al mass market**

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### **La gestione ambientale d'impresa come percorso di innovazione e apprendimento**

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### **L'analisi del potenziale di mercato: un'applicazione nel settore vinicolo**

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### **L'evoluzione del concetto di marketing mix: una proposta interpretativa**

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### **La diffusività intersetoriale dell'immagine di marca**

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## **Contribution to Chapters, Books or Research Monographs**

### **Digital transformation in the making: lessons from a large energy company**

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### **Digital affordances and artist identity in the musical industry. The case of Imogen Heap**

TROILO, G., D. O'REILLY, "Digital affordances and artist identity in the musical industry. The case of Imogen Heap" in *New Directions in Art, Fashion, and Wine. Sustainability, Digitalization, and Artification.*, Annamma Joy (Ed.), Rowman and Littlefield Publishers, pp. 63-82, 2023

### **Marketing e branding delle aziende agricole**

TROILO, G., "Marketing e branding delle aziende agricole" in Agribusiness. Management dell'azienda agricola., V. Fiorillo, M. Lo Zoppo (Eds.), Egea, chap. 9, pp. 273-306, 2022

### **L'evoluzione del pensiero scientifico di Salvio Vicari**

BERTOLI, G., S. CASTALDO, P. CILLO, G. TROILO, G. VERONA, "L'evoluzione del pensiero scientifico di Salvio Vicari" in Innovazione e Management: Omaggio a Salvio Vicari., G. Bertoli, S. Castaldo, P. Cillo, G. Troilo, G. Verona (Eds.), Egea, pp. 11-24, 2022

### **Le ricerche di marketing all'interno del sistema informativo di marketing**

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### **Le ricerche qualitative**

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### **Le ricerche sull'evoluzione e sul potenziale dei mercati**

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### **Le ricerche di marketing a supporto delle decisioni distributive**

CRISTINI, G., G. TROILO, F. ZERBINI, "Le ricerche di marketing a supporto delle decisioni distributive" in Ricerche di Marketing. Metodologie e tecniche per le decisioni strategiche e operative - II Ed., Luca Molteni, Gabriele Troilo (Eds.), Egea, chap. 13, 2022

### **Il customer insight management per la creazione di nuovi mercati**

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### **Ricerche quantitative di marketing**

SOSCIA, I., G. TROILO, "Ricerche quantitative di marketing" in MARKETING @ BOCCONI. Progettare e trasferire valore al cliente., E. Valdani (Ed.), Egea, pp. 203-221, 2016

### **Prodotti estetici, consumatore e approcci di marketing**

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### **Competenze di marketing & sales, metriche e performance**

GUENZI, P., G. TROILO, C. SAIBENE, M. CITO, A. SCARPA, "Competenze di marketing & sales, metriche e performance" in Marketing & sales excellence. Come trasformare competenze di marketing in performance di successo., F. Ancarani (Ed.), Egea, pp. 2-41, 2011

## **Integrating Sales and Marketing**

TROILO, G., "Integrating Sales and Marketing" in Sales Management: A Multinational Perspective., P. Guenzi (Ed.), Palgrave Macmillan, pp. 39-69, 2011

## **Ricerche quantitative di marketing**

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## **The role of unexpected market events in market creation strategies**

VICARI, S., G. TROILO, "The role of unexpected market events in market creation strategies" in Strategic market creation. A new perspective on marketing and innovation management., K. Tollin, A. Carù (Eds.), John Wiley & Sons, pp. 187-209, 2008

## **The drivers of hedonic consumption experience: a semiotic analysis of rock concerts**

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## **Writing it Up, Writing it Down: Being Reflexive in Accounts of Consumer Behavior**

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## **Marketing e cultura: dal contatto alla contaminazione**

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## **La multidimensionalità della definizione di nuovo prodotto: concettualizzazioni teoriche e rappresentazioni manageriali**

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## **Pour et contre le marketing**

GUERZONI, G., G. TROILO, "Pour et contre le marketing" in L'avenir des musées., AA.VV. (Ed.), Reunion des Musées Nationaux, pp. 135-147, 2001

## **Organizational Creativity: A New Perspective from Cognitive Systems Theory**

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## **Transizione del marketing e concezione sistemico-evolutiva del consumatore**

BUSACCA, B., R. GRANDINETTI, G. TROILO, "Transizione del marketing e concezione sistemico-evolutiva del consumatore" in Sistemi ed evoluzione nel management., E. Rullani, S. Vicari (Eds.), Etas Libri, pp. 107-133,

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### **Verso la re-ingegnerizzazione del processo di sviluppo di nuovi prodotti. una ricerca empirica**

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### **Errore e apprendimento nelle politiche di marketing**

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### **L'analisi della domanda. Il caso del settore vinicolo**

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## **Edited Books**

### **Ricerche di marketing. Metodologie e tecniche per le decisioni strategiche e operative - II Ed.**

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### **Innovazione e Management. Omaggio a Salvio Vicari**

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## **Prefaces, Postfaces, short Introductions**

### **Introduzione: innovazione e management**

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## **Proceedings/Presentations**

### **Big Data, Service Innovation, and Performance: An Exploratory Study**

DE LUCA, L. M., D. HERHAUSEN, G. TROILO, P. GUENZI, "Big Data, Service Innovation, and Performance: An Exploratory Study" in EMAC Annual Conference, May 29-June 1, 2018, Glasgow, Great Britain

### **Are we Missing the Real Points?**

GUENZI, P., P. CAIOZZO, G. TROILO, "Are we Missing the Real Points?" in 44th EMAC Conference - May 24-27, 2015, Leuven, Belgium

### **What are sales capabilities and how do they affect performance? A preliminary investigation**

GUENZI, P., L. SAJtos, G. TROILO, "What are sales capabilities and how do they affect performance? A preliminary investigation" in 5th EMAC Regional Conference - September 24-26, 2014, Katowice, Poland

### **What really matters to sales executives?**

GUENZI, P., P. CAIOZZO, G. TROILO, "What really matters to sales executives?" in The Thought Leadership on the Sales Profession Conference - June 10-11, 2014, New York, United States of America

### **Behavioural Loyalty in the Performing Arts: Do Emotions Matter without Involvement?**

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Colombia

**Behavioural Loyalty in the Performing Arts: Do Emotions Matter without Involvement?**

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**Does motivation really matter in pursuing artists' goals? An investigation on the mediating role of artists' strategies**

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**Marketing department's impact on the pursuit of market deriving strategy**

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**The contingent value of market-technology knowledge complementarity**

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**What can sales managers learn from coaches of professional sport teams?**

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**Enhancing customer purchase likelihood through market driving strategies**

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**Market driving: the construct, research propositions and managerial implications**

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