

Amelia Compagni

Associate Professor



Knowledge Group: Government, Health and Not for Profit

Research Domains: Healthcare Management

Teaching Domains: Integrated and Transitional Care, Collaborative Partnership, National and International Health Regulation

amelia.compagni@unibocconi.it

Research Monographs

Digital Transformation in Healthcare: Challenges and opportunities in policy and management

COMPAGNI, A., F. PETRACCA - "Digital Transformation in Healthcare: Challenges and opportunities in policy and management" - 2025, Egea, Milano, Italy

Ambiguity in Organization Theory: From Intrinsic to Strategic Perspectives

CAPPELLARO, G., A. COMPAGNI, E. VAARA - "Ambiguity in Organization Theory: From Intrinsic to Strategic Perspectives" - 2023, Cambridge University Press, Cambridge, Great Britain

Analisi del sistema di finanziamento della ricerca sanitaria in Italia

TEDIOSI, F., A. COMPAGNI - "Analisi del sistema di finanziamento della ricerca sanitaria in Italia" - 2010, Franco Angeli, Milano, Italy

Articles in Scholarly Journals

Conceptualisation and measurement of healthy ageing: Insights from a systematic literature review

PIRIU, A. A., M. V. BUFALI, G. CAPPELLARO, A. COMPAGNI, A. TORBICA, "Conceptualisation and measurement of healthy ageing: Insights from a systematic literature review", *Social Science & Medicine*, 2025, vol. 374, pp. 117933

Adoption of artificial intelligence applications in clinical practice: Insights from a Survey of Healthcare Organizations in Lombardy, Italy

ARDITO, V., G. CAPPELLARO, A. COMPAGNI, F. PETRACCA, L. M. PRETI, "Adoption of artificial intelligence applications in clinical practice: Insights from a Survey of Healthcare Organizations in Lombardy, Italy", *Digital Health*, 2025, vol. 11

Improvement of medication adherence in osteoporosis through telemedicine combined with email: a patient-reported experience and outcome measure-based prospective study

MAZZIOTTI, G., B. PONGIGLIONE, F. CARRONE, M. MEREGAGLIA, A. ANGELUCCI, M. L. COSTANTINO, A. ALIVERTI, A. G. A. LANIA, A. COMPAGNI, "Improvement of medication adherence in osteoporosis through telemedicine combined with email: a patient-reported experience and outcome measure-based prospective study", *BMJ Health & Care Informatics*, 2025, vol. 32, no. 1, pp. e101338

Unpacking hybridity: Development and first validation of a multidimensional instrument to profile hybrid professionals

COMPAGNI, A., P. R. BOSCOLO, G. GIACOMELLI, M. SARTIRANA, "Unpacking hybridity: Development and first validation of a multidimensional instrument to profile hybrid professionals", *Public Administration*, 2024, vol. 102, no. 2, pp. 519-539

Trajectories of Value Generation and Capturing by Public–Private Hybrids: Mechanisms of multi-level governance in healthcare

CAPPELLARO, G., A. COMPAGNI, M. T. DACIN, "Trajectories of Value Generation and Capturing by Public–Private Hybrids: Mechanisms of multi-level governance in healthcare", *Organization Studies*, 2024, vol. 45, no. 2, pp. 247-273

Responding to Professional Knowledge Disruptions of Unmitigable Uncertainty: The Role of Emotions, Practices, and Moral Duty among COVID-19 Physicians

COMPAGNI, A., G. CAPPELLARO, A. NIGAM, "Responding to Professional Knowledge Disruptions of Unmitigable Uncertainty: The Role of Emotions, Practices, and Moral Duty among COVID-19 Physicians", *Academy of Management Journal*, 2024, vol. 67, no. 3, pp. 829–861

Implementation of Machine Learning Applications in Health Care Organizations: Systematic Review of Empirical Studies

PRETI, L. M., V. ARDITO, A. COMPAGNI, F. PETRACCA, G. CAPPELLARO, "Implementation of Machine Learning Applications in Health Care Organizations: Systematic Review of Empirical Studies", *Journal of Medical Internet Research*, 2024, vol. 26, pp. e55897

Patient characteristics associated with the acceptability of teleconsultation: a retrospective study of osteoporotic patients post-COVID-19

PONGIGLIONE, B., F. CARRONE, A. ANGELUCCI, G. MAZZIOTTI, A. COMPAGNI, "Patient characteristics associated with the acceptability of teleconsultation: a retrospective study of osteoporotic patients post-COVID-19", *BMC Health Services Research*, 2023, vol. 23, no. 1, pp. 230

Implementation of Machine Learning Applications in Healthcare Organizations: Protocol for a Systematic Review of Empirical Studies

ARDITO, V., G. CAPPELLARO, A. COMPAGNI, F. PETRACCA, L. M. PRETI, "Implementation of Machine Learning Applications in Healthcare Organizations: Protocol for a Systematic Review of Empirical Studies", *JMIR Research Protocols*, 2023, vol. 12, no. 1, pp. e47971

A participatory process to design an app to improve adherence to anti-osteoporotic therapies: A development and usability study

ANGELUCCI, A., B. PONGIGLIONE, S. BERNASCONI, F. CARRONE, G. MAZZIOTTI, M. L. COSTANTINO, A. ALIVERTI, A. COMPAGNI, "A participatory process to design an app to improve adherence to anti-osteoporotic therapies: A development and usability study", Digital Health, 2023, vol. 9

Response to COVID-19: was Italy (un)prepared?

BOSA, I., A. CASTELLI, M. CASTELLI, O. CIANI, A. COMPAGNI, M. M. GALIZZI, M. GAROFANO, S. GHISLANDI, M. GIANNONI, G. MARINI, M. VAINIERI, "Response to COVID-19: was Italy (un)prepared?", Health Economics, Policy and Law, 2022, vol. 17, no. Special Issue 1, pp. 1-13

Maintaining Strategic Ambiguity for Protection: Struggles over Opacity, Equivocality, and Absurdity around the Sicilian Mafia

CAPPELLARO, G., A. COMPAGNI, E. VAARA, "Maintaining Strategic Ambiguity for Protection: Struggles over Opacity, Equivocality, and Absurdity around the Sicilian Mafia", Academy of Management Journal, 2021, vol. 64, no. 1, pp. 1-37

Corona-regionalism? Differences in regional responses to COVID-19 in Italy

BOSA, I., A. CASTELLI, M. CASTELLI, O. CIANI, A. COMPAGNI, M. M. GALIZZI, M. GAROFANO, S. GHISLANDI, M. GIANNONI, G. MARINI, M. VAINIERI, "Corona-regionalism? Differences in regional responses to COVID-19 in Italy", Health Policy, 2021, vol. 125, no. 9, pp. 1179-1187

Proposte per l'attuazione del PNRR in sanità: governance, riparto, fattori abilitanti e linee realizzative delle missioni

ANESSI PESSINA, E., A. CICCHETTI, F. SPANDONARO, B. POLISTENA, D. D'ANGELA, C. MASELLA, G. COSTA, S. NUTI, F. VOLA, M. VAINIERI, A. COMPAGNI, G. FATTORE, F. LONGO, M. BOBINI, F. MEDA, C. BUONGIORNO SOTTORIVA, "Proposte per l'attuazione del PNRR in sanità: governance, riparto, fattori abilitanti e linee realizzative delle missioni", Mecosan, 2021, no. 119, pp. 89-117

When peers count: The effects on integrated type II diabetes care of communication within general practitioner-only subgroups in interprofessional primary care teams

ARMENI, P., A. COMPAGNI, S. TASSELLI, "When peers count: The effects on integrated type II diabetes care of communication within general practitioner-only subgroups in interprofessional primary care teams", Health Care Management Review, 2019, vol. 44, no. 1, pp. 67-78

Life beyond emergence: Institutional intermediaries and the persistence of hybrid forms

CAPPELLARO, G., A. COMPAGNI, "Life beyond emergence: Institutional intermediaries and the persistence of hybrid forms", Academy of Management Proceedings, 2018, vol. 2018, no. 1, pp. 12074

SSN fast forward. Proposte per rendere il SSN più efficace, equo e sostenibile

COMPAGNI, A., G. FOSTI, F. LONGO, V. TOZZI, F., M. AMATUCCI, P. ARMENI, G. CALLEA, O. CIANI, N. CUSUMANO, C. JOMMI, G. NASI, A. TORBICA, R. TARRICONE, V. VECCHI, C. CARBONE, M. DEL VECCHIO, F. LECCI, F. LEGA, A. PRENESTINI, G. FATTORE, L. FENECH, V. RAPPINI, M. BARBIERI, E. BORGONOV, E. CANTÙ, C. DE PIETRO, C. FILANNINO, "SSN fast forward. Proposte per rendere il SSN più efficace, equo e

sostenibile", *Mecosan*, 2016, no. 97, pp. 101-124

How early implementations influence later adoptions of innovation: Social positioning and skill reproduction in the diffusion of robotic surgery

COMPAGNI, A., V. MELE, D. RAVASI, "How early implementations influence later adoptions of innovation: Social positioning and skill reproduction in the diffusion of robotic surgery", *Academy of Management Journal*, 2015, vol. 58, no. 1, pp. 242-278

I registri in sanità e la creazione di conoscenza: dai database alla produzione scientifica

SOMMARIVA, S., M. CAVAZZA, A. COMPAGNI, C. JOMMI, "I registri in sanità e la creazione di conoscenza: dai database alla produzione scientifica", *Politiche Sanitarie*, 2015, vol. 16, no. 3, pp. 168-176

Governing through evidence: a study of technological innovation in health care

MELE, V., A. COMPAGNI, M. CAVAZZA, "Governing through evidence: a study of technological innovation in health care", *Journal of Public Administration Research and Theory*, 2014, vol. 24, no. 4, pp. 843-877

Multi-professional primary care units: what affects the clinical performance of Italian general practitioners?

ARMENI, P., A. COMPAGNI, F. LONGO, "Multi-professional primary care units: what affects the clinical performance of Italian general practitioners?", *Medical Care Research and Review*, 2014, vol. 71, no. 4, pp. 315-336

Genetic Screening for the Predisposition to Venous Thromboembolism: A Cost-Utility Analysis of Clinical Practice in the Italian HealthCare System

COMPAGNI, A., A. MELEGARO, R. TARRICONE, "Genetic Screening for the Predisposition to Venous Thromboembolism: A Cost-Utility Analysis of Clinical Practice in the Italian HealthCare System", *Value in Health*, 2013, vol. 16, no. 6, pp. 909-921

Sustaining Universal Health Coverage: The Interaction of Social, Political, and Economic Sustainability

BORGONOVI, E., A. COMPAGNI, "Sustaining Universal Health Coverage: The Interaction of Social, Political, and Economic Sustainability", *Value in Health*, 2013, vol. 16, no. 1, pp. S34-S38

General practitioners' adherence to evidence-based guidelines: A multilevel analysis

FANTINI, M. P., A. COMPAGNI, P. RUCCI, S. MIMMI, F. LONGO, "General practitioners' adherence to evidence-based guidelines: A multilevel analysis", *Health Care Management Review*, 2012, vol. 37, no. 1, pp. 67-76

Implementing performance-based funding for health research: when governance and procedural fairness matter

COMPAGNI, A., F. TEDIOSI, "Implementing performance-based funding for health research: when governance and procedural fairness matter", *Public Administration Review*, 2012, vol. 90, pp. 313-334

Logiche e strumenti per la valutazione dell'integrazione territorio-ospedale-territorio: un'analisi su tre percorsi

CARBONE, C., E. CORSALINI, A. COMPAGNI, "Logiche e strumenti per la valutazione dell'integrazione territorio-ospedale-territorio: un'analisi su tre percorsi", *Mecosan*, 2012, vol. 20, no. 83, pp. 23-43

Medicina generale: evidenze sull'efficacia raggiunta dalle logiche organizzative e gestionali adottate in seno al Ssn

AGNELLO, M., A. ARONICA, M. BELLENTANI, L. BOATTINI, A. BRAMBILLA, A. COMPAGNI, E. CORSALINI, P. DA COL, A. DI MALTA, G. DAMIANI, A. DONATINI, M. FABI, G. GENTILI, F. LONATI, F. LONGO, P. LONGONI, G. MACIOCCO, G. MONCHIERO, G. MONTI, D. RICCÒ, D. SALVATORE, P. SALVADORI, D. SPAZZAPAN, A. TANESE, S. TASSELLI, V. TOZZI, N. TRIMARCHI, E. VENDRAMINI, "Medicina generale: evidenze sull'efficacia raggiunta dalle logiche organizzative e gestionali adottate in seno al Ssn", *Mecosan*, 2012, no. 81, pp. 119-134

Systematic review of the economic literature on genetic testing for the prevention of venous thromboembolism

COMPAGNI, A., A. MELEGARO, R. TARRICONE, "Systematic review of the economic literature on genetic testing for the prevention of venous thromboembolism", *Italian Journal of Public Health*, 2012, vol. 9, no. 2, suppl 1, pp. 36-45

Team infermieristici di comunità ed empowerment: studio di tre casi nella realtà italiana

BARGNA, E., A. COMPAGNI, E. FRISONE, "Team infermieristici di comunità ed empowerment: studio di tre casi nella realtà italiana", *Mecosan*, 2011, vol. 77, pp. 3-22

The interplay between policy guidelines and local dynamics in shaping the scope of networks: the experience of the Italian Departments of Mental Health

COMPAGNI, A., S. GERZELI, M. BERGAMASCHI, "The interplay between policy guidelines and local dynamics in shaping the scope of networks: the experience of the Italian Departments of Mental Health", *Health Services Management Research*, 2011, vol. 24, no. 1, pp. 45-54

Explaining the unexpected Success of the Smoking Ban in Italy: Political Strategy and Transition to Practice, 2000-2005

MELE, V., A. COMPAGNI, "Explaining the unexpected Success of the Smoking Ban in Italy: Political Strategy and Transition to Practice, 2000-2005", *Public Administration*, 2010, vol. 88, no. 3, pp. 819-835

International Pathways to Mental Health Transformation

ADAMS, N., A. DANIELS, A. COMPAGNI, "International Pathways to Mental Health Transformation", *International Journal of Mental Health*, 2009, vol. 38, no. 1, pp. 30-45

Orphan drug legislation: lessons for neglected tropical diseases

VILLA, S., A. COMPAGNI, M. R. REICH, "Orphan drug legislation: lessons for neglected tropical diseases", *The International Journal of Health Planning and Management*, 2009, vol. 24, no. 1, pp. 27-42

Avoiding adverse drug reactions by pharmacogenetic testing: A systematic review of the economic evidence in the case of TPMT and AZA-induced side effects

COMPAGNI, A., S. BARTOLI, B. BUEHRLIN, G. FATTORE, D. IBARRETA, E. G. DE MESA, "Avoiding adverse drug reactions by pharmacogenetic testing: A systematic review of the economic evidence in the case of TPMT and AZA-induced side effects", *International Journal of Technology Assessment in Health Care*, 2008,

Pharmaceutical companies and Italian Regional Governments: Managing relationships in an increasing institutional complexity

COMPAGNI, A., L. CAVALLI, C. JOMMI, "Pharmaceutical companies and Italian Regional Governments: Managing relationships in an increasing institutional complexity", *Health Policy*, 2008, vol. 87, no. 3, pp. 333-341

La gestione del cliente pubblico nelle imprese farmaceutiche: public affairs regionali e key account manager

JOMMI, C., L. CAVALLI, A. COMPAGNI, "La gestione del cliente pubblico nelle imprese farmaceutiche: public affairs regionali e key account manager", *Economia & Management*, 2008, no. 5, pp. 101-113

Convergence of service, policy, and science toward consumer-driven mental health care

CARROLL, C. D., R. W. MANDERSCHIED, A. S. DANIELS, A. COMPAGNI, "Convergence of service, policy, and science toward consumer-driven mental health care", *Journal of Mental Health Policy and Economics*, 2006, vol. 9, no. 4, pp. 185-192

Ephrin-B2 Controls Cell Motility and Adhesion during Blood-Vessel-Wall Assembly

FOO, S. S., C. J. TURNER, S. ADAMS, A. COMPAGNI, D. AUBYN, N. KOGATA, P. LINDBLOM, M. SHANI, D. ZICHA, R. H. ADAMS, "Ephrin-B2 Controls Cell Motility and Adhesion during Blood-Vessel-Wall Assembly", *Cell*, 2006, vol. 124, no. 1, pp. 161-173

Control of Skeletal Patterning by EphrinB1-EphB Interactions

COMPAGNI, A., M. LOGAN, R. KLEIN, R. H. ADAMS, "Control of Skeletal Patterning by EphrinB1-EphB Interactions", *Developmental Cell*, 2003, vol. 5, no. 2, pp. 217-230

Editorials in Journal

Leadership in transforming healthcare through data-driven, digital and AI-based innovation

GEMINE, R., A. COMPAGNI, I. JOSHI, "Leadership in transforming healthcare through data-driven, digital and AI-based innovation", *BMJ Leader*, 18 March 2025, pp. 2024-001198

Edited Books

Alle fonti della ricerca. Una mappa dei finanziamenti per la ricerca oncologica in Italia

BROCCOLO, G., A. COMPAGNI (Eds.), "Alle fonti della ricerca. Una mappa dei finanziamenti per la ricerca oncologica in Italia" - 2025, Egea, Milano, Italy

Other

Artificial intelligence in the ward: Two paths to adoption in clinical practice - Intelligenza artificiale in corsia: due vie per l'adozione nella pratica clinica

CAPPELLARO, G., V. ARDITO, A. COMPAGNI, F. PETRACCA, L. M. PRETI, "Artificial intelligence in the ward: Two paths to adoption in clinical practice - Intelligenza artificiale in corsia: due vie per l'adozione nella pratica clinica", SDA Bocconi Insight, 29 September 2025

Smettere di fumare è facile, se sai aumentare le accise

COMPAGNI, A., "Smettere di fumare è facile, se sai aumentare le accise", Fortune Italia, November 2024

Other in Journals

Advancing the understanding, measurement and monitoring of healthy ageing: A systematically derived framework and dataset mapping associated constructs, measures and measurement approaches

PIRIU, A. A., M. V. BUFALI, G. CAPPELLARO, A. COMPAGNI, A. TORBICA, "Advancing the understanding, measurement and monitoring of healthy ageing: A systematically derived framework and dataset mapping associated constructs, measures and measurement approaches", Data in Brief, 2025, vol. 62, pp. 111916

Articles in national/international newspapers

Telemedicina / Televisita per l'osteoporosi efficace ma solo con il supporto dell'email

COMPAGNI, A., G. MAZZIOTTI, A. ALIVERTI, M. L. COSTANTINO, "Telemedicina / Televisita per l'osteoporosi efficace ma solo con il supporto dell'email", Sanità. Il Sole 24 ore, 22 November 2024

Proceedings/Presentations

How to foster engagement tools and services models change for GPs in Italy

COMPAGNI, A., F. LONGO, A. ZAZZERA, F. GUERRA, "How to foster engagement tools and services models change for GPs in Italy" in IRSPM 2024: Hybrid futures for public governance and management, April 15-18, 2024, Tampere, Finland

Conceptualisation and Measurement of Healthy Ageing: Insights from a Systematic Literature Review

PIRIU, A. A., M. V. BUFALI, G. CAPPELLARO, A. COMPAGNI, A. TORBICA, "Conceptualisation and Measurement of Healthy Ageing: Insights from a Systematic Literature Review" in General Meeting Age-It, May 20-22, 2024, Venezia, Italy

Transitions in older age: an interdisciplinary meta-narrative

FORMENTI, L., M. V. BUFALI, L. CATALDI, M. MARZULLO, A. COMPAGNI, T. NAZIO, A. PRINCIPI, C. MELE, D. CINO, F. R. LOBERTO, M. SOCCI, "Transitions in older age: an interdisciplinary meta-narrative" in General Meeting Age-It, May 20-22, 2024, Venezia, Italy

The Appropriation of Public Space: Anti-Restriction Protests during the COVID-19 Pandemic

CAPPELLARO, G., A. COMPAGNI, "The Appropriation of Public Space: Anti-Restriction Protests during the COVID-19 Pandemic" in 82nd Annual Meeting of the Academy of Management - August 5-9, 2022, Seattle, WA, United States of America

Temporary and Permanent Organizing in Systemic Crises: A Study of Professional Responses to Covid-19

COMPAGNI, A., G. CAPPELLARO, "Temporary and Permanent Organizing in Systemic Crises: A Study of Professional Responses to Covid-19" in 81th Annual Meeting of the Academy of Management - July 30-August 3, 2021, (online), United States of America

Life beyond emergence: Institutional intermediaries and the persistence of hybrid forms

CAPPELLARO, G., A. COMPAGNI, "Life beyond emergence: Institutional intermediaries and the persistence of hybrid forms" in 78th Annual Meeting of the Academy of Management, August 10-14, 2018, Chicago IL, United States of America

A Real World Cost-Effectiveness Analysis of the Genetic Screening for Predisposition to Venous Thromboembolism (VTE) in the Italian Context

COMPAGNI, A., A. MELEGARO, R. TARRICONE, P. VILLARI, E. DI MARIA, G. RICCIARDI, "A Real World Cost-Effectiveness Analysis of the Genetic Screening for Predisposition to Venous Thromboembolism (VTE) in the Italian Context" in 8th International Congress on Health Economics - July 9-13, 2011, Toronto, Canada

Reshaping the institutional design of primary care: why now and what's next?

COMPAGNI, A., E. CORSALINI, E. VENDRAMINI, "Reshaping the institutional design of primary care: why now and what's next?" in 15th Annual Conference AIES - 30 Sept.-1 Oct., 2010, Moncalieri (TO), Italy

Relationship picking: the experience of Italian mental healthcare managers with working across organisations

COMPAGNI, A., S. A. GERZELI, M. BERGAMASCHI, "Relationship picking: the experience of Italian mental healthcare managers with working across organisations" in EHMA Annual Conference "The Politics of Health" - June 25-27, 2008, Athens, Greece

Contribution to Chapters, Books or Research Monographs

La sostenibilità ambientale in sanità: strategie, modelli di governance e strumenti di management a confronto tra Italia e Inghilterra

BOBINI, M., A. COMPAGNI, A. ROTOLO, "La sostenibilità ambientale in sanità: strategie, modelli di governance e strumenti di management a confronto tra Italia e Inghilterra" in Rapporto OASI 2024.,

CERGAS (Ed.), Egea, chap. 17, pp. 585-628, 2024

Social Control Agents and the Evolving Definition of Wrongdoing: The Case of the Gray Area Around the Mafia

CAPPELLARO, G., A. COMPAGNI, E. VAARA, "Social Control Agents and the Evolving Definition of Wrongdoing: The Case of the Gray Area Around the Mafia" in Organizational Wrongdoing as the "Foundational" Grand Challenge: Definitions and Antecedents., Claudia Gabbioneta, Marco Clemente, Royston Greenwood (Eds.), Emerald Publishing Limited, vol. 84, pp. 13-30, 2023

Italy: experiences of multi-level governance with the COVID-19 crisis

COMPAGNI, A., A. RICCI, F. LONGO, "Italy: experiences of multi-level governance with the COVID-19 crisis" in Good Public Governance in a Global Pandemic., Paul Joyce, Fabienne Maron, Purshottama Sivanarain Reddy (Eds.), International Institute of Administrative Sciences (IIAS), pp. 317-326, 2020

L'integrazione tra ospedale e territorio nelle Aziende Sanitarie

COMPAGNI, A., F. TEDIOSI, V. TOZZI, "L'integrazione tra ospedale e territorio nelle Aziende Sanitarie" in Rapporto OASI 2010. L'aziendalizzazione della sanità in Italia., E. Cantù (Ed.), Egea, pp. 519-538, 2010

Prefaces, Postfaces, short Introductions

Prefazione

BORGONOVI, E., A. COMPAGNI, "Prefazione" in Rapporto OASI 2023., CERGAS (Ed.), Egea, pp. XVII-XXI, 2023

Research Reports

International Pathways to Mental Health System Transformation: Strategies and Challenges

ADAMS, N., A. COMPAGNI, A. DANIELS - "International Pathways to Mental Health System Transformation: Strategies and Challenges" - 2007, California Institute for Mental Health, United States of America

Comments, Discussions, Replies in Journal

A Neuroscientist–Consumer Alliance to Transform Mental Health Care

COMPAGNI, A., R. W. MANDERSCHIED, "A Neuroscientist–Consumer Alliance to Transform Mental Health Care", The Journal of Behavioral Health Services & Research, 2006, vol. 33, no. 2, pp. 265-274