

Paola Cillo

Associate Professor



Knowledge Group: Marketing

Research Domains: Management Control Systems

Teaching Domains: Financial Statement Analysis, Financial Accounting, Business Model Transformation, Digital Innovation, Change Management

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Biography

Paola Cillo è Professoressa Associata del Dipartimento Management e Tecnologia presso l'Università Bocconi ed Associate Dean for Research – Claudio Demattè Research Division presso SDA Bocconi School of Management.

È stata Direttrice del Master in Economics and Management of Innovation and Technology (EMIT), presso l'Università Bocconi (2011-2016) e Vice Direttrice del Dipartimento di Management dell'Università Bocconi (2016-2020). È stata Coordinatrice accademica per la Concentration in Luxury Business Management del programma Full Time MBA (2017-2023). Ha gestito numerosi progetti di ricerca e ha collaborato alla realizzazione di progetti di formazione con alcune delle più importanti aziende specializzate in beni di largo consumo e operanti nei settori del lusso, del digitale e del farmaceutico.

Le sue aree di competenza includono l'innovazione in settori a elevato contenuto simbolico, big data e strategie di innovazione e la risposta degli investitori all'innovazione. Attualmente, si sta concentrando sui temi dell'analisi dei social data per la valutazione dell'innovazione e delle startup, sul ruolo dell'innovazione nei settori fashion & luxury, su data analytics e innovazione.

Autrice di oltre 40 articoli e di alcuni libri sui temi delle strategie di marketing, dell'innovazione e dello sviluppo di nuovi prodotti. Collabora con colleghi di primarie istituzioni europee e americane nei suoi progetti e le sue ricerche sono state finanziate da istituzioni pubbliche e private in Italia e all'estero e sono state pubblicate su riviste accademiche di livello internazionale, come Journal of Marketing, Strategic Management Journal, Research Policy, Strategic Organization Journal of Product Innovation Management, European Management Journal, e Long Range Planning, tra le altre. È stata Visiting Professor alla Tuck School of Business, Dartmouth (USA) nel 2008, Visiting Assistant Professor del Dipartimento di Marketing della Carlson School of Management, University of Minnesota nel 2005 e Visiting Scholar presso la Wharton School, Università della Pennsylvania nel 2000. Attualmente, è consigliere indipendente presso illycaffè, Miroglio Fashion, e Generali Investment Partners SGR.

Paola ha conseguito la Laurea con lode in Economia Aziendale e un PhD in Economics & Management entrambi presso l'Università Bocconi.

Other

Startup, rivoluzione nell'investimento

CILLO, P., G. RUBERA, "Startup, rivoluzione nell'investimento", Fortune Italia, April 2024

Articles in Scholarly Journals

Generative AI in innovation and marketing processes: A roadmap of research opportunities

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Whatever you want, whatever you like: How incumbents respond to changes in market information regimes

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Quando le immagini diventano un serbatoio di dati per le aziende

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Come creare valore con l'economia dei dati

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Consumer-CEO interaction as catalyst for business model innovation in established firms

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Changing Style in Style-changing Industries: The Role of Critics as Gatekeepers in High-end Fashion

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A ogni campagna di marketing il suo influencer - An Influencer for Every Marketing Campaign

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The New Product Portfolio Innovativeness–Stock Returns Relationship: The Role of Large Individual Investors' Culture

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La variabile critica nelle scelte di innovazione

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Quando la necessità aguzza l'ingegno. L'impatto dei vincoli finanziari sulla creatività

CILLO, P., I. SCOPELLITI, D. MAZURSKY, B. BUSACCA, "Quando la necessità aguzza l'ingegno. L'impatto dei vincoli finanziari sulla creatività", *Micro & Macro Marketing*, 2016, vol. 73, no. 1, pp. 77-102

How Do Financial Constraints Affect Creativity?

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Mean-risk Analysis with Enhanced Behavioral Content

CILLO, P., P. DELQUIÉ, "Mean-risk Analysis with Enhanced Behavioral Content", *European Journal of Operational Research*, 2014, vol. 239, no. 3, pp. 764-775

Come la critica influenza le scelte di cambiamento delle imprese: un'analisi longitudinale sull'innovazione stilistica nel settore della moda

PRANDELLI, E., P. CILLO, "Come la critica influenza le scelte di cambiamento delle imprese: un'analisi longitudinale sull'innovazione stilistica nel settore della moda", *Finanza, Marketing e Produzione*, 2012, vol. 30, no. 1, pp. 69-92

Stupire o Persuadere? Strategie di Lancio di un Nuovo Stile nel Settore della Moda

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Market information approaches, product innovativeness, and firm performance: An empirical study in the fashion industry

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Managing integrators where integration matters: insights from symbolic industries

CAPPETTA, R., P. CILLO, "Managing integrators where integration matters: insights from symbolic industries", *The International Journal of Human Resource Management*, 2008, vol. 19, no. 12, pp. 2235-2251

Search Styles in Style Searching: Exploring Innovation Strategies in Fashion Firms

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The interlink between resources and capabilities: towards a theoretical frame for the development of dynamic capabilities

CILLO, P., G. VERONA, S. VICARI, "The interlink between resources and capabilities: towards a theoretical frame for the development of dynamic capabilities", *International Journal of Learning and Intellectual Capital*, 2007, vol. 4, no. 1/2, pp. 111-131

The Role of Market Knowledge in Sustaining Innovation. Evidence from the Fashion Industry

CILLO, P., "The Role of Market Knowledge in Sustaining Innovation. Evidence from the Fashion Industry", *Sinergie*, 2007, vol. 26, pp. 155-165

Convergent designs in fine fashion: An evolutionary model for stylistic innovation

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Capacità Creativa e Innovazione: Un'analisi esplorativa resource-based

VICARI, S., P. CILLO, G. VERONA, "Capacità Creativa e Innovazione: Un'analisi esplorativa resource-based", *Sinergie*, 2005, vol. 67, no. 5, pp. 123-147

Le priorità del marketing management: una prospettiva europea

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Trend in marketing. I risultati di una ricerca esplorativa sulle imprese europee

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Il ruolo del senso di appartenenza nell'evoluzione dei distretti industriali: una proposta metodologica

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La gestione della multicanalità

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L'innovazione nel prêt-à-porter: un'analisi longitudinale di Vogue Italia (1984-1999)

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La market orientation nel business to business. Il caso Alcantara

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CASTALDO, S., P. CILLO, "Trust-oriented marketing. La nuova frontiera del loyalty management nelle imprese commerciali.", Economia & Management, 2000, no. 6, pp. 73-89

La costruzione dell'identità di marca: Il caso Diesel

CILLO, P., A. LANZA, "La costruzione dell'identità di marca: Il caso Diesel", Micro & Macro Marketing, 2000, vol. 1, pp. 129-146

Proceedings/Presentations

Empowering Consumers Through Blockchain: NFTs as a Means to Institutionalize Consumer Roles in The Metaverse

PIANCATELLI, C., M. MASSI, P. CILLO, "Empowering Consumers Through Blockchain: NFTs as a Means to Institutionalize Consumer Roles in The Metaverse" in 2023 AMA Winter Academic Conference, 6-12 February, 2023, Nashville TN, United States of America

A Natural L:anguage Processing Analysis of the Effect of Quaralls on Analyst Ratingsterly CoC

CILLO, P., F. BALOCCHI, G. RUBERA, "A Natural L:anguage Processing Analysis of the Effect of Quaralls on Analyst Ratingsterly CoC" in AMA Winter Conference, February 23-25, 2018, New Orleans, LA, United States of America

The Effect of Innovation on Investor Acquisition and Retention

CILLO, P., G. RUBERA, "The Effect of Innovation on Investor Acquisition and Retention" in AMA Winter Conference - February 17-19, 2017, Orlando, FL, United States of America

How Leading Incumbents Sustain Performance in Face of Technological Change in the Music Industry

ZANELLA, P., P. CILLO, G. VERONA, "How Leading Incumbents Sustain Performance in Face of Technological Change in the Music Industry" in 37th Annual International Conference of the Strategic Management Society, 28-31 October, 2017, Houston, TX, United States of America

How Potential Consumers Can Help Firms' Strategists and Middle Managers Develop De Novo Value Propositions

CILLO, P., R. L. PRIEM, G. VERONA, P. ZANELLA, "How Potential Consumers Can Help Firms' Strategists and Middle Managers Develop De Novo Value Propositions" in Strategic Management Society Special Conference, March 31-April 1, 2017, Milano, Italy

How Firms Sustain Performance in Face of Technological Change in the Music Industry

CILLO, P., P. ZANELLA, G. VERONA, "How Firms Sustain Performance in Face of Technological Change in the Music Industry" in Strategic Management Society 36th Annual Conference - September 17-20, 2016, Berlin, Germany

Understanding and involving consumers in value creation: A conceptual frame for strategic management studies

VERONA, G., P. CILLO, P. ZANELLA, "Understanding and involving consumers in value creation: A conceptual frame for strategic management studies" in Strategic Management Society Conference -October 3-6, 2015, Denver, United States of America

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VERONA, G., P. CILLO, P. ZANELLA, "Understanding and involving consumers in value creation: A conceptual frame for strategic management studies" in Academy of Management Annual Meeting - August 7-11, 2015, Vancouver, Canada

How Fashion Designers Develop New Styles: Creative Epiphany Versus Market Feedback

NUNESM, J., X. DREZE, P. CILLO, E. PRANDELLI, I. SCOPELLITI, "How Fashion Designers Develop New Styles: Creative Epiphany Versus Market Feedback" in 73rd Annual Meeting of the Academy of Management 'Capitalism in Question' - August 9-13, 2013, Orlando, FL, United States of America

The Effect of Critical Evaluation on Aesthetic Innovation: Debunking the Myth of Designer as Dictator

CILLO, P., X. DREZE, J. NUNES, E. PRANDELLI, I. SCOPELLITI, "The Effect of Critical Evaluation on Aesthetic Innovation: Debunking the Myth of Designer as Dictator" in 73rd Annual Meeting of the Academy of Management 'Capitalism in Question' - August 9-13, 2013, Orlando, FL, United States of America

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A glance at the future. effects of anticipated disclosure of newproduct concepts

SCOPELLITI, I., P. CILLO, D. MAZURSKY, "A glance at the future. effects of anticipated disclosure of newproduct concepts" in 41th EMAC Conference Marketing to Citizens Going beyond Customers and Consumers - 22-25 May, 2012, Lisbon, Portugal

Does exposure to concept products affect consumer judgment of marketed products?

SCOPELLITI, I., P. CILLO, D. MAZURSKY, "Does exposure to concept products affect consumer judgment of marketed products?" in 2011 Summer Marketing Educators' Conference - 5-7 August, 2011, San Francisco, United States of America

Effects of financial constraints and novelty seeking on consumer creativity

SCOPELLITI, I., P. CILLO, B. BUSACCA, D. MAZURSKY, "Effects of financial constraints and novelty seeking on consumer creativity" in SCP 2011 Winter Conference - February 24-27, 2011, Atlanta, United States of America

Financial constraints and individual antecedents of creativity in problem solving

SCOPELLITI, I., P. CILLO, B. BUSACCA, D. MAZURSKY, "Financial constraints and individual antecedents of creativity in problem solving" in 40th EMAC Conference - May 24 – 27, 2011, Ljubljana, Slovenia

Shock 'n' Shop. Exaggeration and Structural Alignment in a New Design Launch

CILLO, P., I. SCOPELLITI, D. MAZURSKY, "Shock 'n' Shop. Exaggeration and Structural Alignment in a New Design Launch" in The 6 senses. The essentials of marketing - May, 2010, Copenhagen, Denmark

Innovation patterns in global fashion: firms' behavior and the influence of critical audience evaluation

CILLO, P., E. PRANDELLI, "Innovation patterns in global fashion: firms' behavior and the influence of critical audience evaluation" in Strategic Management Society Conference - September 12-15, 2010, Roma, Italy

Identity and conduct in global fashion: the influence of critical audience evaluation on firms' innovation patterns

CILLO, P., E. PRANDELLI, "Identity and conduct in global fashion: the influence of critical audience evaluation on firms' innovation patterns" in 26th EGOS Colloquium - July 1-3, 2010, Lisbon, Portugal

Explaining pattern in foreign market launch

NOORDHOFF, C., R. CHANDY, P. CILLO, O. NARASIMHAN, J. PRABHU, "Explaining pattern in foreign market launch" in 2009 INFORMS Marketing Science Conference - June 4-6,, 2009, Ann Arbor, Michigan, United States of America

Effects of Extreme Priming and Processing Fluency on the Evaluation of Design

CILLO, P., I. SCOPELLITI, D. MAZURSKY, "Effects of Extreme Priming and Processing Fluency on the Evaluation of Design" in 38th EMAC Conference - 26-29 May, 2009, Nantes, France

Effects of exaggerate priming and fluent processing on the evaluation of design

CILLO, P., I. SCOPELLITI, D. MAZURSKY, "Effects of exaggerate priming and fluent processing on the evaluation of design" in CFP: 2009 North American Conference - 22-25 October, 2009, Pittsburgh, United States of America

Designing coolness: brand building in the global fashion industry

CHANDY, R., O. NARASIMHAN, P. CILLO, J. PRABHU, "Designing coolness: brand building in the global fashion industry" in Marketing Science Conference - 12-14 June, 2008, Vancouver, Canada

Managing Integrators Where Integration Matters: Insights From Symbolic Industries

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Search style in style searching: learning exploration strategies from fashion firms

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VERONA, G., P. CILLO, "Search Style In Style Searching: Learning Exploration Strategies From Fashion Firms" in Academy Of Management Conference -August 3-8, 2007, Philadelphia, United States of America

Harmonizing the Organizational System of Meanings: The Power of Stylistic Innovation

CAPPETTA, R., P. CILLO, "Harmonizing the Organizational System of Meanings: The Power of Stylistic Innovation" in Academy of Management Annual Meeting - August 5-10, 2005, Honolulu, United States of America

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Antecedents to corporate reputation and its impact on performance: empirical evidence from the fashion industry

CILLO, P., D. MAZURSKY, G. TROILO, "Antecedents to corporate reputation and its impact on performance: empirical evidence from the fashion industry" in 33th European Marketing Academy Conference - May 23-26, 2004, Murcia, Spain

Enhancing organizational innovativeness through forward-looking market orientation. An empirical study in the fashion industry

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Sustaining Innovation Through Market Knowledge: Evidence From The Fashion Industry

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Edited Books

Innovazione e Management. Omaggio a Salvio Vicari

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Editorials in Journal

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Contribution to Chapters, Books or Research Monographs

La costruzione di risorse di fiducia nelle relazioni parasociali: il ruolo di influencer reali e virtuali nei contesti digitali

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Far leva sulla creatività dei consumatori per alimentare con continuità il processo innovativo: evidenze empiriche dal settore moda

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L'innovazione come leva strategica per attrarre e trattenere gli investitori

CILLO, P., G. RUBERA, "L'innovazione come leva strategica per attrarre e trattenere gli investitori" in Marketing, una disciplina fantastica: omaggio a Enrico Valdani., Busacca Bruno, Costabile Michele (Eds.), Egea, pp. 213-248, 2018

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Innovation in Symbolic Industries. The Influence of Critical Audience's Evaluations on Fashion Companies' Behavior

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CILLO, P., G. VERONA, "Sviluppo di Nuovi Prodotti" in Marketing e Fiducia., S. Castaldo (Ed.), Il Mulino, pp. 357-380, 2010

From Market Research to Creativity Templates: Leveraging Tacit Knowledge for Ideation

BUSACCA, B., P. CILLO, D. MAZURSKY, "From Market Research to Creativity Templates: Leveraging Tacit Knowledge for Ideation" in Strategic Market Creation: A New Perspective on Marketing and Innovation Management., Carù A., Tollin K. (Eds.), John Wiley & Sons, Ltd, pp. 3-26, 2008

Strategie e strumenti per lo sviluppo della relazione con i clienti

CILLO, P., S. CASTALDO, F. ZERBINI, "Strategie e strumenti per lo sviluppo della relazione con i clienti" in Distribuzione: Retailing e Acquirente., S. Castaldo (Ed.), Il Sole 24 Ore - Università Bocconi Editore - La

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VICARI, S., P. CILLO, "Developing a Brokering Capacity within the Firm. The Enactment of Market Knowledge" in The Future Of Knowledge Management., Renzl B.; Matzler K.; Hinterhuber H. (Ed.), Palgrave Macmillan, pp. 184-204, 2006

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Internet Customer Database: costruzione, gestione e struttura di un sistema informativo sul cliente in rete

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La metamediazione: gestire le interazioni in un'economia virtuale

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Prefaces, Postfaces, short Introductions

Introduzione: innovazione e management

BERTOLI, G., S. CASTALDO, P. CILLO, G. TROILO, G. VERONA, "Introduzione: innovazione e management" in Innovazione e Management: Omaggio a Salvio Vicari., G. Bertoli, S. Castaldo, P. Cillo, G. Troilo, G. Verona (Eds.), Egea, pp. 25-40, 2022

Articles upon Request/Invitation

Social CRM: quando i big data rafforzano i legami con i clienti

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